

Investor Day – April 2010

CLOSING OPERATING REMARKS

Mr. JOSEP MARTÍNEZ VILA

Chief Operating Officer



1. Telecom summary

2. We're starting 2010 better than 2009

Efficiency

Activity





1. Telecom summary

- Performance
- Income diversity
- Backlog
- Transition to DTT
- Reassigning channels
- Conclusion





1. Telecom summary

2. ...We're starting 2010 better than 2009

Efficiency

Activity





1. Telecom summary

2. ...We're starting 2010 better than 2009

Efficiency

Activity





1. Efficiency

- Synergies
- Best practices
- Electronic Toll Collection
- Measures



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1. Telecom summary


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Activity



Good first quarter that confirms that the worst is over, and that our business model is solid

Toll roads 


Revenue: 74%
EBITDA: 85%

Traffic affected by weather

Spain: better than Q4 2009, but still falling

France: growth in lights and heavy vehicles


Americas: growth in lights and heavy vehicles

Telecom 

Revenue: 14%
EBITDA: 9%

Transition to DTT carried out successfully

Increase of non-recurring income linked to the switch-off


Airports 

Revenue: 7%
EBITDA: 4%

Improvement in passenger numbers

Income per passenger increasing


Improvement in the mix

Car Parks 

Revenue: 4%
EBITDA: 2%

Growth in occupancy in comparable terms

Results benefited from changes in the perimeter

Logistic Parks 

Revenue: 1%
EBITDA: 1%

Decreasing revenue due to the crisis, but some signs of pick-up

(2009 Year Closing figures)